RISK **MATRIX**

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Gitanjali Foundation Risk Matrix for

Overview:

The Risk Matrix identifies potential risks that may affect the operations, reputation, and sustainability of Gitanjali Foundation. It provides a structured approach to assess the likelihood and impact of each risk and outlines mitigation strategies to manage these risks effectively.

Risk Categories and Risk Assessment

1. Operational Risks

Risk 1.1: Staff turnover and skill gaps

- > Likelihood: Medium
- > Impact: High
- Mitigation Strategy: Implement robust recruitment processes, provide ongoing training and professional development, and establish retention programs. Encourage a supportive work environment, recognize staff achievements, and offer competitive benefits packages.

Risk 1.2: Program implementation delays

- Likelihood: Medium
- > Impact: Medium
- Mitigation Strategy: Develop detailed project plans with clear timelines, allocate sufficient resources, and conduct regular progress reviews. Utilize project management tools and techniques to ensure adherence to schedules and timely identification of potential bottlenecks.

Risk 1.3: Inadequate infrastructure and resources

- ➤ Likelihood: Low
- > Impact: Medium
- Mitigation Strategy: Secure funding for infrastructure improvements, establish partnerships for resource sharing, and conduct regular needs assessments. Implement a proactive maintenance schedule and leverage technology to optimize resource utilization.

2. Financial Risks

Risk 2.1: Funding shortages

- Likelihood: High
- > Impact: High
- Mitigation Strategy: Diversify funding sources, establish a reserve fund, and engage in proactive donor relationship management. Develop a



comprehensive fundraising strategy, explore grant opportunities, and cultivate long-term relationships with donors.

Risk 2.2: Misallocation or mismanagement of funds

- > Likelihood: Low
- > Impact: High
- Mitigation Strategy: Implement stringent financial controls, conduct regular audits, and ensure transparent financial reporting. Foster a culture of accountability and provide financial management training for relevant staff.

Risk 2.3: Currency fluctuations

- > Likelihood: Medium
- > Impact: Medium
- Mitigation Strategy: Use forward contracts or hedging strategies, maintain a diversified currency portfolio, and regularly monitor exchange rates. Engage financial experts to provide guidance on managing foreign exchange risks.

3. Compliance Risks

Risk 3.1: Non-compliance with regulatory requirements

- ➤ Likelihood: Low
- > Impact: High
- Mitigation Strategy: Stay updated on regulatory changes, conduct regular compliance audits, and provide staff training on compliance issues. Establish a compliance committee to oversee adherence to legal and regulatory standards.

Risk 3.2: Breach of donor agreements

- Likelihood: Low
- Impact: Medium
- Mitigation Strategy: Maintain open communication with donors, adhere strictly to agreement terms, and ensure accurate and timely reporting. Develop clear documentation of donor agreements and ensure regular review and compliance checks.

Risk 3.3: Legal liabilities

- ➤ Likelihood: Low
- > Impact: High
- Mitigation Strategy: Obtain appropriate insurance coverage, establish a legal advisory team, and ensure all activities are legally vetted. Regularly review legal frameworks relevant to the foundation's operations and conduct periodic legal risk assessments.



4. Reputational Risks

Risk 4.1: Negative media coverage

- ➤ Likelihood: Low
- > Impact: High
- Mitigation Strategy: Develop a crisis communication plan, engage in proactive media relations, and monitor media coverage regularly. Train spokespersons and establish clear protocols for managing public relations.

Risk 4.2: Stakeholder dissatisfaction

- > Likelihood: Medium
- > Impact: Medium
- Mitigation Strategy: Maintain regular communication with stakeholders, conduct satisfaction surveys, and address concerns promptly. Foster a participatory approach in decision-making processes and regularly update stakeholders on organizational developments.

Risk 4.3: Ethical breaches

- > Likelihood: Low
- > Impact: High
- Mitigation Strategy: Establish a strong code of ethics, provide ethics training for staff, and implement a whistleblower policy. Ensure ethical guidelines are integrated into all organizational practices and conduct regular ethics audits.

5. Strategic Risks

Risk 5.1: Misalignment of organizational goals and donor expectations

- ➤ Likelihood: Low
- > Impact: Medium
- Mitigation Strategy: Ensure alignment during the proposal stage, maintain regular donor engagement, and adapt programs to meet mutual goals. Develop a clear framework for goal setting and regularly review donor feedback.

Risk 5.2: Ineffective strategic planning

- Likelihood: Low
- > Impact: High
- Mitigation Strategy: Conduct thorough strategic planning with stakeholder input, regularly review and update the strategic plan, and set realistic and achievable goals. Use data-driven insights to inform strategic decisions and ensure adaptability to changing circumstances.

Risk 5.3: Failure to adapt to changing environments

Likelihood: MediumImpact: Medium



Mitigation Strategy: Stay informed about sector trends, foster a culture of innovation, and be flexible in adapting strategies. Conduct regular environmental scans and scenario planning exercises to anticipate and respond to external changes.

6. Environmental Risks

Risk 6.1: Natural disasters and climate change

- ➤ Likelihood: Medium
- > Impact: High
- Mitigation Strategy: Develop and implement a disaster preparedness plan, build resilience into program activities, and engage in climate adaptation initiatives. Collaborate with local authorities and communities to enhance disaster response capabilities.

Risk 6.2: Environmental degradation

- ➤ Likelihood: Low
- > Impact: Medium
- Mitigation Strategy: Promote sustainable practices within the organization, advocate for environmental protection, and partner with environmental organizations. Implement green policies and practices in operations and programs to minimize the environmental footprint.

Risk Management Process

1. Risk Identification:

- > Regularly identify and document potential risks through consultations with staff, stakeholders, and external experts.
- Use tools such as risk assessments, SWOT analysis, and scenario planning.

2. Risk Analysis:

- > Evaluate the likelihood and impact of each identified risk using qualitative and quantitative methods.
- Prioritize risks based on their potential effect on the organization.

3. Risk Mitigation:

- > Develop and implement strategies to mitigate identified risks.
- > Assign responsibilities for risk management to relevant staff members.

4. Risk Monitoring and Review:

- > Continuously monitor risks and the effectiveness of mitigation strategies.
- > Conduct regular risk reviews and update the risk matrix as needed.



5. Risk Communication:

- > Communicate risk management plans and updates to all relevant stakeholders.
- Ensure transparency in risk management processes and decisions.

Conclusion

The Risk Matrix for Gitanjali Foundation serves as a critical tool in identifying, assessing, and managing risks that could impact our operations. By systematically addressing potential risks, we aim to safeguard our organization's mission, ensure the sustainability of our programs, and maintain the trust and confidence of our stakeholders. Our commitment to proactive risk management will enable us to navigate challenges effectively and continue our work towards empowering marginalized communities.

